



2019/20

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS (SDBIP)
MID-YEAR PERFORMANCE REPORT**

Vision: “A developmental people driven organisation that serves its people”

Mission: To provide essential and sustainable services in an efficient and effective manner.

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1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, “the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality’s delivery of municipal services and its annual budget and must include the following:

- (a) Projections of each month of:
 - (i) Revenue to be collected, by source and
 - (ii) Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2018/2019 Service Delivery and Budget Implementation Plan of the municipality drafted in compliance with the requirements of the MFMA. The performance targets set in this document lay basis for the performance contracts of all

Departmental Heads and Middle Managers. It enables the Municipal Manager to monitor the performance of Senior Managers; and the community to monitor the performance of the municipality

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 69(3) of the MFMA states that the Accounting Officer must no later than 14 Days after the approval of the Budget submit the draft SDBIP and Performance Agreements for the Municipal Manager and all Senior Managers to the Mayor. Sec 53 3(b) also states that the SDBIP's must be made public no later than 14 days after its approval by Council and that the Performance agreements of the Municipal Manager, Senior Managers and any other categories of officials as may be prescribed, should be made public no later than 14 days after the approval of the SDBIP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;

- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

Sec 46 (2) further states that an annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the MFMA.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE MID -YEAR OF THE FINANCIAL YEAR 2019/2020

5.1 Revenue

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% INCOME OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
Revenue By Source							
Property Rates	15,291,183	7,645,591.50	9,929,033	65	35	9,929,033	Increase on the government tariff emanated from the benchmarking processes lead to the increase on billing.
Service Charges- Electricity	9,224,517	4,612,258.50	3,776,985	41	59	3,776,985	Seasonal changes and the functionality in respect to the old meters lead to the slow movement in electricity usage.
Service Charges-Refuse	2,288,337	1,144,168.50	1,100,206	48	52	1,100,206	Anticipation on the increase of stand numbers due to the in initial sale of stands resolution.
Rental of facilities and equipment	283,935	141,967.50	100,970	36	64	100,970	Some few transactions paid during the second quarter were recognised

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% INCOME OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
							during the month of October.
Interest earned- external investment	2,112,000	1,056,000.00	1,057,903	50	50	1,057,903	Less funds where invested in the second quarter due to more funds needed to Fast track the MIG projects
Interest earned- outstanding debtors	1,484,166	742,083.00	564,019	38	62	564,019	Changes in billing process specifically the movement of electricity sale from billing to prepaid lead to the reduction on interest changers and the collection on the long outstanding amount contributed to the decrease on interest.
Fines	4,751,369	2,375,684.50	1,879,054	40	60	1,879,054	Recognition on traffic fines is based on accrual recognition requirement and the figure disclosed is the amount collected.
License and permits	7,065,504	3,532,752.00	2,221,219	31	69	2,221,219	Changes encountered by the municipality from the previous financial year were resolved by the

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% INCOME OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	%	R	
							municipality in second quarter but the impact for the first quarter lead to underperformance..
Agency services	2,478,480	1,239,240.00	913,842	37	63	913,842	Shortage of water leads to the reduction on billing.
Transfers and subsidies	181,299,010	90,649,505.00	109,040,785	60	40	109,040,785	None
Other revenue	34,711,332	17,355,666.00	836,014	2	98	836,014	Sale of properties process still needs to be finalised.
Total Revenue (including Capital transferred)	260,989,833	130,494,917	131,420,029	50	50	131,420,029	

5.2 *Comments on mid-year revenue by Source*

Actual revenue collected from 01 July to 31 December 2019 of 2019/20 financial year amounts to **R131, 420,029.00 (50%)** against the annual budget of **R260,989,833.00** compared to the proportional percentage of **50%** at mid-year.

5.3 Operating Expenditure

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% EXPENDITURE OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	R		
<i>Employee related costs</i>	93,985,993	46,992,996.50	42,122,052	45	55	42,122,052	Some vacant and funded posts not filled
<i>Remuneration of Councilors</i>	14,127,295	7,063,647.50	6,204,521	44	56	6,204,521	Budget includes implementation of new upper limits which is not yet implemented
<i>Debt impairment</i>	5,837,102	2,918,551.00	3,309,147	57	43	3,309,147	Provision was done for six (6) consecutive months based on all the debts which are 90 days plus.
<i>Depreciation</i>	8,659,942	4,329,971.00	8,032,971	93	7	8,032,971	WIP projects were transferred to completed projects
<i>Finance charges</i>	1,255,286	627,643.00	7,834	1	99	7,834	Interest of finance leases not updated
<i>Bulk purchases</i>	8,268,000	4,134,000.00	7,154,561	87	13	7,154,561	Usage of electricity is under investigation
<i>Other materials</i>	4,858,679	2,429,339.50	2,266,074	47	53	2,266,074	None
<i>Contracted services</i>	34,663,701	17,331,850.50	12,630,733	36	64	12,630,733	Appointments of service providers were done in December 2019. The movement on expenditure will be reflected in the third quarter.

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% EXPENDITURE OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
<i>Other Expenditure</i>	33,892,564	16,946,282.00	16,942,099	50	50	16,942,099	None
Total Operating Expenditure	205,548,562	102,774,281	98,669,991	48	52	102,774,281	

5.4 Comment on Operating Expenditure

The six months budget for the mid-year of 2019/20 financial year amounts to **R102,774,281.00** The actual expenditure from 01 July to 31 December 2019 amounts to **R98,669,991.00 (48%)** compared to the proportional percentage of **50%**.

5.5 Capital Expenditure

DESCRIPTION	TOTAL ANNUAL BUDGET	6 MONTHS BUDGET	6 MONTHS ACTUAL	% EXPENDITURE OF ANNUAL BUDGET	VARIANCE FROM ANNUAL BUDGET	YEAR TO DATE MOVEMENT	REASONS FOR VARIANCE
	R	R	R	%	R	R	
Assets from own funds	22,047,821	11,023,910.50	4,223,781	19	81	4,223,781	Service Providers were appointed in the 2 nd quarter. Expenditure will reflect in the third quarter as projects will be implemented
Assets from Grants and subsidies	33,393,450	16,696,725.00	27,273,509	82	18	27,273,509	The implementation started in the 1 st quarter due to forward planning. Payments were made in the 2 nd quarter.
TOTAL CAPITAL EXPENDITURE	55,441,271	27,720,636	31,497,290	57	43	31,497,290	

5.6 Comments on mid-year Capital Expenditure

Payments in respect of capital projects funded internally from 01 July to 31 December 2019 amounts to **R4,223,781.00 (19%)** against the six (6) months budget of **R11,023,91.50**. Payments in respect of capital projects funded by grants from 01 July to 31 December 2019 amounts to **R27,273,509.00** (which is equivalent to **82%**) against the budgeted amount of **R 16,696,725.00**. The total capital expenditure from 01 July to 31 December 2019 amounted to **R31, 497,290.00** (which is equivalent to **57%**) against the six (6) months budget of **R 27,720,636.00**.

5.7 DEBTORS

a) Comprehensive analysis of services debtors

- The net outstanding service debtors as at 31 December 2019 amounts to **R103,998,264.00** and is made up as follows:

Current Debt	Amount
30 Days	2,157,218
60 Days	2,095,214
90 Days	1,950,731
120+ Days	97,795,101
Plus Journals	-
Sub Total	103,998,264
Less: Credit Amounts	-
Total	103,998,264

- The outstanding amount of **R103,998,264.00** is divided as follows:

Category	Amount
Government	48,356,078
Business	6,323,386
Households	20,272,043
Other	29,046,757
Total	103,998,264

6. ORGANIZATIONAL SCORECARD

6.1 *Department of Local Economic Development and Planning*

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)										
Period				Mid-year										
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality										
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;										
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED& P-001-2019/20	Spatial Planning	Number of spatial awareness workshops conducted	Number of workshops conducted	4	4	1	1	2	None	None	Municipal Wide	80,000	8,000	Invites, Agendas, programs, presentations
LED& P-002-2019/20		Number of settlements sites demarcated	Demarcation of sites	150 Sites demarcated	230 sites demarcated				None	None	Ward 10	600,000	0	Approved Specification Advert Appointment letter Layout plan, Approval letter. council resolution

Key performance area					LOCAL ECONOMIC DEVELOPMENT (KPA 3)									
Period					Mid-year									
Outcome					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
Outputs					Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;									
Key Organizational Strategic Objective					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED& P-003-2019/20	Spatial Planning	Number of Land Use Schemes developed	Development of land use schemes	Non-SPLUMA compliant land use scheme in place	1						Municipal Wide	1,200,000	0	Approved Specification, Advert, Appointment letter, Approved Land Use Scheme, Council Resolution
LED& P-005-2019/20		Number of Precinct plans compiled	Compilation of Precinct Plan	0	1						Municipal wide	500,000	0	Advert, AP letters, certificate of completion from land surveyor Map. Council Resolution
LED& P-006-2019/20		Number of settlements surveyed	Survey of Existing Settlements	New Indicator	1							Municipal wide	500,000	0

Key performance area				LOCAL ECONOMIC DEVELOPMENT (KPA 3)										
Period				Mid-year										
Outcome				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality										
Outputs				Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;										
Key Organizational Strategic Objective				To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED&P-008-2019/20	Spatial Planning	Number of sites demarcated	Demarcation of Sites-Ratsaka Village	0	150		150	150	None	None	Municipal wide	400,000	90,000	Approved Layout plan
LED&P-010-2019/20	Local Economic Development	Number of LED stakeholder engagements (forum meetings) held	LED Stakeholder Engagements	4	4	1	1	2	None	None	Municipal wide	74,600	21,200	Invites, attendance registers, agendas and Minutes

Key performance area					LOCAL ECONOMIC DEVELOPMENT (KPA 3)									
Period					Mid-year									
Outcome					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
Outputs					Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;									
Key Organizational Strategic Objective					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED& P-011-2019/20	Local Economic Development	Number of agriculture graduates capacitated in farming disciplines	Youth in agriculture programme	6 Agriculture graduates capacitated	6 graduates capacitated in 7 farming disciplines	6	6	4	2x graduates got other job opportunities	The project will be discontinued at the end of financial year	Municipal wide	480,000	109,789	Capacity building reports
LED& P-012-2019/20		Numbers of SMME's capacitated	Capacity building of SMME's	20 SMME'S capacitated	20 SMME's capacitated				None	None	Municipal wide	105,566	0	Reviewed concept document and Capacity building report, & list of SMME's capacitated

Key performance area					LOCAL ECONOMIC DEVELOPMENT (KPA 3)									
Period					Mid-year									
Outcome					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
Outputs					Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;									
Key Organizational Strategic Objective					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED& P-OP-14-201920	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	100	100	100	100	50%	Budget constraints	Budget allocation in next financial year	Municipal wide	0	0	Approved Risk Register
LED& P-OP-15-201920	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	100	100	100	100	No internal audit queries raised during first and second quarter	None	None	Municipal wide	Opex	Opex	Internal Audit Action plan

Key performance area					LOCAL ECONOMIC DEVELOPMENT (KPA 3)									
Period					Mid-year									
Outcome					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
Outputs					Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;									
Key Organizational Strategic Objective					To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
LED&P-OP-16-201920	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100	100	100	100	25% (1 of 4)	None	2 resolutions will be implemented in the 3 rd quarter	Municipal wide	Opex	Opex	Updated Council resolution register
LED&P-OP-17-201920	AG action plan	Percentage of AG audit queries addressed	Audit action plan	New indicator	100% of Auditor General queries addressed						Municipal wide	OPEX	Opex	Audit action plan

6.2 Technical Services

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH-001-2019/20	Roads and Storm water Infrastructure	Number of feasibility studies developed for projects to be registered on MIG	Feasibility Study for Engineering projects	New indicator	2						Municipal wide	1,000,000	0	Approved Specification, Advertisement, Appointment Letter, Signed SLA, preliminary investigation reports and final feasibility study reports

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH-002-2019/20	Roads and Storm water Infrastructure	Number of km gravel roads upgraded	Capricorn Park Internal Streets	1	3						Ward 1	16,393,450	0	SLA, appointment letter, progress report and completion certificate
TECH-004-2019/20		Number of km gravel roads upgraded	Nthabiseng Internal Streets	1.5	3						Ward 1	17,000,000	0	SLA, appointment letter, progress report and completion certificate
TECH-008-2019/20		Number of Motor Graders Procured	Procurement of motor grader	New Indicator	1							Municipal wide	3,000,000	0

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH-009-2019/20		Number of Tipper Trucks Procured.	Procurement of tipper truck	New Indicator	1						Municipal wide	1,000,000	0	Approved Specification, Advertisement, Appointment Letter, Signed SLA and Delivery Note
TECH-010-2019/20	Roads and Storm water Infrastructure	Number of Culvert Bridges Procured	Procurement of culverts bridges	New Indicator	20						Municipal wide	2,220,000	0	Approved Specification, Advertisement, Appointment Letter, Signed SLA and Delivery Note

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH-011-2019/20	Sports Facilities	Number of grandstands for Mohodi Sports Complex supplied and installed.	Grandstand for Mohodi Sports Complex	Completed phase 1&2 Mohodi sports complex	1 grandstand (2500 capacity) supplied and installed						Ward 3	3,000,000	0	Specifications, Advert, SLA, appointment letter, progress report and completion certificate

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH 0012 2019/20	Sports Facilities	Number of Stadium Components to be completed	Renovation of Ramokgopa Stadium	Ablution, combination courts, relocation of high mast light, Existing infrastructure refurbished Installation of palisade fence, guardhouse, ticket house completed	6 Stadium components completed						Ward 11	800,000	0	Specifications, Advert, SLA, appointment letter, progress report and completion certificate.

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH-013-2019/20	Electricity services	Number of meters upgraded	Upgrading of Electricity Meters	220	150						Ward 10	2,000,000	0	Specifications , Advert, SLA, appointment letter, progress report and completion certificate
TECH-015-2019/20		Number of high mast lights installed	Procurement of 6 x High-Mast (Apollo) lights	0	6						Municipal wide	3,000,000	0	Specifications , Advert, SLA, appointment letter, progress report and completion certificate
TECH-016-2019/20	Technical	Number of cluster offices constructed	Construction of Moletji Cluster Office	Earthworks , Foundations.	1						Ward 10,14,15,16	2 127 820.54	0	Specifications , Advert, SLA, appointment letter, progress report and completion certificate

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH OP-021-2019/20	Council	Percentage of Council resolutions implemented	Implementation of Council resolutions	New Indicator	100	100	100	100% (3 of 3)	None	None	Municipal wide	Opex	0	Council resolution register
TECH OP-018-2019/20	AG action plan	Percentage of audit queries addressed	Audit action plan	New Indicator	100						Municipal Wide	Opex	0	Audit action plan

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH OP-020-2019/20	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	50% of risks resolved within the timeframes	Community disruptions.	Continuous engagement with the community	MLM	Opex	0	Strategic risk register
TECH OP-019-2019/20	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New indicator	100% of Internal audit queries addressed	25%	50%	No internal audit queries raised in the second quarter	None	None	Municipal wide	Opex	0	Updated Audit action plan

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Year				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
TECH OP-022-2019/20	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation Audit Committee resolutions	New indicator	100% of Audit Committee resolutions implemented	100	100	100 (1 of 1)	None	None	Municipal Wide	Opex	0	Updated Audit Committee resolution register

6.3 Community Services

Key performance area					BASIC SERVICE DELIVERY (KPA 2)									
Period					Mid-Year									
Outcome					To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
Outputs					Improving access to basic services									
Key Organizational Strategic Objective					To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
COMM-002-2019/20	Traffic Management	Number of items of traffic equipment procured	Procurement of Traffic Equipment	1	1						Municipal Wide	100,000	0	Delivery note and invoices
COMM-004-2019/20	Social Services	Number of waste trucks purchased	Purchasing of skip loader truck.	1	1						Municipal Wide	1,200,000	0	Appointment letter, SLA, invoice and Delivery note
COMM-005-2019/20		Number of TLBs purchased	Purchasing of TLB	0	1						Municipal wide	900 000	0	Appointment letter, SLA, invoice and Delivery note

Key performance area				BASIC SERVICE DELIVERY (KPA 2)										
Period				Mid-Year										
Outcome				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
Outputs				Improving access to basic services										
Key Organizational Strategic Objective				To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
COMM-018-2019/20	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	100% of risks resolved within the timeframe as specified in the register	0% of risks resolved within timeframe	No budget to construct a compliant landfill site.	Budget allocation made in the 201/22 financial year	Municipal Wide	Opex	0	Strategic risk register
COMM-019-2019/20	AG Action Plan	Percentage of audit queries addressed	Audit action plan	% of Auditor General queries addressed	100%						Municipal Wide	Opex	0	Updated Audit action plan
COMM-020-2019/20	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation on Audit Committee resolutions	New indicator	100	100	100	No AC resolution taken	None	None	Municipal Wide	Opex	0	Updated Audit action plan

Key performance area					BASIC SERVICE DELIVERY (KPA 2)									
Period					Mid-Year									
Outcome					To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
Outputs					Improving access to basic services									
Key Organizational Strategic Objective					To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
COMM OP-019-2019/20	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	New indicator	100	100	100	67 (2 of 3)	Awaiting approval for pound master services from Blouberg municipality	To be finalized in the 3 rd Quarter	Municipal Wide	Opex	0	Updated Council resolution register
COMM OP-017-2019/20	Internal Audit Action Plan	Percentage of internal audit queries addressed	Audit action plan	New indicator	100%	25	50	No internal audit queries raised	None	None	Municipal Wide	Opex	0	Updated Audit action plan

6.4 Corporate Services Department

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
CORP-001-2019/20	Administration	Number of items of office furniture procured and allocated	Procurement of Office Furniture	37	47	0	47	0	The tender was read-advertised due to non-responsive bids	To be revised in the 3rd quarter	Municipal Wide	250,000	0	Approved Specification, Delivery notes, Appointment Letters, Invoices
CORP-003-2019/20	Human Resource Management	Number of Councilor training programmes coordinated	Training of Councilors	4	5	3	1	4	None	None	Municipal Wide	400,000	238,006.00	Training Report, Attendance Register

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
CORP-008-2019/20	Administration	Number of fire extinguishers procured	Procurement of Firefighting equipment	New Indicator	10						Municipal Wide	50,000	28,720.00	Purchase order, Specification, Invoice, Delivery note
CORP-019-2019/20	Communication and	Percentage of Disaster Recovery Plan (DRP) implemented	Implementation of Disaster Recovery Plan	File server in place. Backup are done of external hard drives	100	100	50	50	Hardware equipment procured, awaiting SITA to appoint Service Provider	SITA to appoint Service Provider in the 4 th Quarter	Municipal Wide	1,100,000	184 600.00	Appointment letter and Monthly Reports
CORP-024-2019/20	AG action plan	Percentage of audit queries addressed	Audit action plan	0	100						Municipal Wide	Opex	0	Audit action plan

Key performance area					MUNICIAPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
CORPO P-025-2019/20	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	0	100	25	50	No internal audit queries raised during first and second quarter	None	None	Municipal Wide	Opex	0	Updated Audit action plan
CORPO P-026-2019/20	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	0	100	100	100	50	SITA to appoint Service Provider in the 4 th Quarter	DRP implementation to be finalized end of 3 rd Quarter.	Municipal Wide	Opex	0	Strategic risk register

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
CORPO P-027-2019/20	Council	Percentage of Council resolutions implemented	Implementation of Council resolutions	0	100	100	100	67 (2 of 3)	Awaiting Gazette on upper limits	To be implemented in the 3 rd quarter	Municipal Wide	Opex	0	Updated Council resolution register
TECHO P-022-2019/20	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation Audit Committee resolutions	New indicator	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% (3 of 3)	None	OPEX	Municipal Wide	Opex	0	Updated Audit Committee resolution register

6.5 Municipal Manager's Office

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MM-001-2019/20	Integrated Development Planning	Number of IDP/Budget reviewed and adopted and submitted to COGHSTA	Development and Review of IDP/Budget	2017/2018 IDP/Budget reviewed and adopted	2019/2020 IDP/Budget reviewed and adopted and submitted to COGHSTA						Municipal Wide	200,000	0	Attendance registers, invites, agenda and IDP/BUDGET document
MM-002-2019/20		Number of IDP Representative Forums held	IDP Representative Forums	Functional 2017/2018 IDP Representative Forum	3	1	0	1	None	None	Municipal Wide	175,144	60,415	Attendance registers, invites, agenda and presentation of process plan

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MM-003-2019/20	Integrated Development Planning	Number of strategic planning sessions coordinated	Strategic Planning Sessions	3	4	1	1	1	None	None	Municipal Wide	427,032	40 276.80	Attendance registers, invites, agenda and IDP/BUDGET document
MM-004-2019/20	Communications	Number of Event Management Equipment items procured	Procurement of Event Management Equipment	4	15						Municipal Wide	150,000	0	Specification, Advertisement, Order and delivery note

Key performance area				MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT										
Period				Mid-Year										
Outcome				Responsive, Accountable, Effective and Efficient Local Government System										
Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability										
Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MM-005-2019/20	Communications	Number of Diaries, Calendars, IDP Documents and Annual reports printed and distributed	Printing and Publications	Printing of 1000 Diaries; 2000 Calendars; 1000 Calendars; 800 Know Your Leaders; 100 Annual reports and 200 IDP documents	1500 Diaries; 2000 Calendars; 100 Annual Reports; 200 IDP documents printed and distributed		1500 Diaries; 2000 Calendars; 100 Annual Reports; 200 IDP documents printed and distributed	1500 Diaries; 2000 Calendars; 100 Annual Reports; 200 IDP documents printed and distributed	Annual report not yet approved by council	To be implemented in the 4 th quarter	Municipal Wide	1,101,000	507,187	Order, Invoice, copy of advertisement, Delivery Note
MM-006-2019/20		Percentage of municipal activities marketed, advertised and publicised	Marketing, Publicity and Advertising	100	100	100	100	100	None	None	Municipal Wide	521,759	195,163	Order, Invoice, copy of advertisement, Delivery Note

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT										
Period					Mid-Year										
Outcome					Responsive, Accountable, Effective and Efficient Local Government System										
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability										
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification	
MM-007-2019/20	Communications	Percentage of required corporate identity Items purchased	Corporate Identity	New Indicator	100% of required corporate identity Items purchased	100% of required corporate identity Items purchased	100% of required corporate identity Items purchased	0	There was no request for Corporate Identity for the quarter	The items will be purchased in the 3 rd Quarter	Municipal Wide	100 000	0	Order, Invoice, copy of advertisement, Delivery Note	
MM-008-2019/20		Special programmes	Number of youth programmes coordinated	Coordination of Youth Development Programmes	4	2	0	1	1	None	None	Municipal Wide	149 582	68,400	Attendance register Minutes
MM-009-2019/20			Number of women and children activities/events coordinated.	Coordination of Women and Children development programmes	3	2	1	1	2	None	None	Municipal Wide	230,689	202,000	Attendance register Minutes

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MM-010-2019/20	Special Programmes	Number of disability programmes coordinated	Coordination of Disability Support Programmes	3	3	1	1	0	Unavailability of members	To be implemented in the 3 rd quarter	Municipal Wide	129,198	30,300	Attendance register, Minutes, Concept document
MM-011-2019/20		Number of older person support programmes coordinated	Coordination of Older Persons support programmes	2	3	1	1	2	None	None	Municipal Wide	150,406	83,150	Attendance register Reports
MM-012-2019/20		Number of Women Caucus programmes coordinated	Coordination of Women Caucus programmes	4	2	0	1	0	Target was assigned to Corporate Services	Reassign the target to office of the MM	Municipal Wide	100,000	0	Quarterly Reports
MM-013-2019/20		Number of Local AIDs Council meetings coordinated	Coordination of Local Aids Council activities	4	4	1	1	1	Unavailability of members of Local Aids Council	To be revised 3 rd quarter	Municipal Wide	142,582	141 810	Attendance register. Minutes

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MM-014-2019/20	Performance Management System	Number of Automated PMS reports generated	Automation of PMS reports	0	4	1	1	2	None	None	Municipal Wide	600,000	79,952	Approved automated PMS reports
MMOP-053-2019/20	Audit Action Plan	Percentage of audit queries addressed	Audit action plan	% of Auditor General queries addressed	100% of Auditor General queries addressed					None	Municipal Wide	OPEX	0	Updated Audit action plan
MMOP-055-2019/20	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	0	100	100	100	0	Cascading of PMS to lower level managers in progress.	Compilation of performance plans for staff below Supervisors	Municipal Wide	Opex	0	Strategic risk register

Key performance area					MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
MMOP-056-2019/20	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	0	100	100	100	100 (2 of 2)	None	None	Municipal Wide	Opex	0	Updated Council resolution register
MMOP-054-2019/20	Internal Audit	Percentage of internal audit queries addressed	Audit action plan	New indicator	100% of Internal audit queries addressed	25% of Internal audit queries addressed	50% of Internal audit queries addressed	33% (3 of 9)	The issues raised will be resolved during SDBIP adjustment process.	To be implemented in the 3 rd quarter	Municipal Wide	Opex	0	Updated Audit action plan
MMOP-057-2019/20	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	New indicator	100	100	100	38 (3 of 8)	The issues raised will be resolved during SDBIP adjustment process.	To be implemented in the 3 rd quarter	Municipal Wide	Opex	0	Updated Audit Committee resolution register

6.6 Budget and Treasury

Key performance area					MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					Ensure compliance with accounting standards and legislation									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
BNT-001-2019/20	Supply Chain Management	Number of Inventory Management systems procured	Inventory Module (mSCOA module)	New Indicator	1 Inventory Management system procured		1 Inventory Management system procured	0	Awaiting evaluation and adjudication	To be implemented in the 3 rd quarter	Municipal Wide	350 000	0	Specification, advert and appointment of service provider for supply and installation of 1x Inventory system

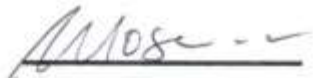
Key performance area				MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)										
Period				Mid-Year										
Outcome				Responsive, Accountable, Effective and Efficient Local Government System										
Outputs				<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 										
Key Organizational Strategic Objective				Ensure compliance with accounting standards and legislation										
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
BNT-002-2019/20		Number of Municipal Assets revaluation reports completed	Municipal Assets revaluation	2018/19 Municipal Assets revaluation reports completed	5 Municipal Assets revaluation reports completed						Municipal Wide	1,000,000	0	Municipal Assets revaluation reports regulated by GRAP 17
BNT-003-2019/20	Revenue Management	Number of municipal property audit reports	Municipal Property Audit identifying potential investment properties	0	1						Municipal Wide	700,000	0	Specification Advert Appointment letter Property audit report
BNT-004-2019/20	Budget Reporting and	Annual Financial Statements (AFS) compiled	Compilation of 2018/19 AFS	2017/18 AFS compiled	2018/19 AFS compiled	2018/19 AFS compiled		2018/19 AFS compiled	None	None	Municipal Wide	900,000	874,000	Signed Annual Financial Statements.

Key performance area					MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 									
Key Organizational Strategic Objective					Ensure compliance with accounting standards and legislation									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
BNT-005-2019/20 IDP	Revenue Management	Number of valuation rolls developed and maintained	Supplementary valuation roll	MPRA compliant General Valuation roll and annual valuation rolls	Supplementary valuation roll developed						Municipal Wide	300,000	0	MPRA Compliant Supplementary valuation Rolls. Public Notice
BNTOP-23-2019/20	AG Action Plan	Percentage of Auditor General audit queries addressed	Audit action plan	0	100						Municipal Wide	Opex	0	Updated Audit action plan
BNTOP-24-2019/20	Internal Audit action	Percentage of internal audit queries addressed	Audit action plan	0	100	25	50	25% (2 of 8) of internal audit queries addressed			Municipal Wide	Opex	0	Updated Audit action plan

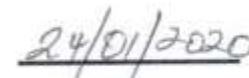
Key performance area					MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Period					Mid-Year									
Outcome					Responsive, Accountable, Effective and Efficient Local Government System									
Outputs					- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective					Ensure compliance with accounting standards and legislation									
IDP ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 1 target	Quarter 2 target	Mid-year actual	Reason for deviation	Corrective measure	Project Location	Budget R	Expenditure R	Means of verification
BNTOP-25-2019/20	Risk Management	Percentage of risks resolved within timeframe as specified in the risk register	Risk register	0	100	100	100	67	Community disruptions	Training of Bid committees to be done in the 3 rd Quarter	Municipal Wide	Opex	0	Strategic risk register
BNTOP-26-2019/20	Council resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	New indicator	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% (1 of 1)	None	None	Municipal Wide	OPEX	0	Updated Council resolution register
BNTOP-27-2019/20	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation Audit Committee resolutions	New indicator	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	50% (3 of 8)	Benchmarking with other organs of state	To be finalized in the 3 rd Quarter	Municipal wide	OPEX	0	Updated Audit Committee resolution register

Declaration:

The Municipal Manager of Molemole Municipality hereby submit the Mid-year SDBIP Performance report as required by section 72 of the Municipal Finance Management Act, 2003 (Act 56 of 2003).



**Mr. M L MOSENA
MUNICIPAL MANAGER**



DATE